
Board Meeting Agenda

9am to 3pm

Wednesday 14 October 2026

Members: Bruce Gemmell, Establishment Chair; Fraser Jonker, Director; Rob Hewett, Director; Michael Sage, Director

In attendance: Fiona Smith, Programme Director; Claire Spencer, Service Delivery and Operating Model Lead; Fraser Liggett, Legal and Governance Lead; Louise Fleck, HR Transition Lead; Mark Ford, Finance and Commercial Lead; Matt Bayliss, Asset Workstream Lead; Erica Hodgkinson, Programme Manager

1. Open meeting:

- 1.1 Welcome, introductions and apologies
- 1.2 Opening karakia – Whakataka Te Hau
- 1.3 Resolution to exclude the public

2. Public excluded:

- 2.1 Procedural business
- 2.2 Service delivery business case
- 2.3 Target operating model and appendix
- 2.4 Financial strategy
- 2.5 LGFA accession update
- 2.6 People transition update
- 2.7 Water services strategy
- 2.8 Asset valuation
- 2.9 Property matters
- 2.10 MCERT quarterly report
- 2.11 Programme update – September 2026
- 2.12 Board meeting calendar

3. Any other business:

4. Close meeting:

- 4.1 Closing karakia – Unuhia Unuhia

5. Next meeting:

- 5.1 Wednesday 18 November 2026

